



CHRIS HASLE Principal

is a founding member of United Fund Advisors (UFA) and co-heads all management and investment activities of UFA and its affiliates. Chris develops investment strategies, raises investment capital, and structures investments and loans. He has participated in the closing of transactions with a combined total project cost of nearly \$2 billion. He is also responsible for directing UFA's investments in the renewable energy sector.

Prior to UFA, Chris ran an energy consulting practice and has closed four solar energy transactions in Oregon and Hawaii, and a wind energy project in Washington using both New Markets Tax Credits and Renewable Energy Investment Tax Credits. Prior to UFA, Chris ran an energy consulting practice providing services to utility companies throughout North America. Earlier in his career, He worked at Accenture, an international consulting firm, and Colony Capital, a private real estate investment firm.

Chris is a frequent speaker on tax-advantaged financing with an emphasis on renewable energy and related tax credit programs. He serves on the boards of Portland Family of Funds, Albina Head Start and the Oregon Humane Society.

- MBA, Real Estate and Finance, Leeds School of Business, University of Colorado
- BS, Computer Science, University of California at San Diego
- BA, French Literature, University of California at San Diego



COLIN ROWAN Principal

is a founding member of UFA and co-heads all management and investment activities of UFA and its affiliates. Colin develops investment strategies, raises investment capital, and structures investments and loans. He has participated in the closing of transactions with a combined total project cost of nearly \$2 billion. Colin has managed a variety of projects with unique and challenging attributes, including the Gerding Theater at the Armory (LEED Plainum theater and community hub in Portland, OR), Community Medical Center (ambulatory care facility in Fresno, CA), and Vanport Square (LEED Gold commercial condominiums targeting small- to medium-sized local business ownership in Portland, OR). He has also provided extensive technical assistance to non-profit groups and small local developers.

Colin has over 13 years experience in investment banking, private equity, business development and product marketing. He was formerly Vice President with Doyle & Boissiere LLC, a \$100 million private equity fund. He was also an investment banker with Alex. Brown & Sons. and Senior Product Manager for Guidant Corporation, a leading global medical device manufacturer.

Colin serves on the board of Portland Family of Funds and is a member of the Urban Land Institute. He spends his free time outside of work exploring Portland and Oregon with his wife, two children and their dog.

- MBA, Harvard University
- BA, Politics, Princeton University



CAM TURNER Principal

is a founding member of UFA and co-heads all management and investment activities of UFA and its affiliates. Cam develops investment strategies, raises investment capital, and structures investments and loans. He has participated in the closing of transactions with a combined total project cost of nearly \$2 billion. Cam serves as managing director for the Portland Small Business Loan Fund, which provides short- and long-term real estate and business financing for micro-enterprises and small businesses.

Cam has 13 years experience in real estate and corporate transactions, including private equity, structured finance, tax credit syndication, and business formation. Prior to joining UFA, he was an attorney with Schwabe, Williamson & Wyatt, P.C., focusing on securities and mergers and acquisitions.

Cam serves on the boards of the Council of Development Finance Agencies, Metro Natural Areas Bond Oversight Committee, New Markets Tax Credit Coalition, Portland Family of Funds, and the Portland PlanAdvisory Board.

Cam is a frequent speaker on tax credit and tax-advantaged financing, green buildings and community impacts, with recent presentations at conferences hosted by Novogradac & Company, the Council of Development Finance Agencies, the National Housing and Rehabilitation Association and the New York City Economic Development Corporation.

Cam enjoys telemark skiing, rock climbing, running, and playing with his sons in his free time.

- JD, Northwestern School of Law at Lewis & Clark College (cum laude)
- BA, Philosophy, University of Utah (cum laude)
- Member, Oregon State Bar

**NEAL SACON** Chief Financial Officer

is UFA's senior executive in charge of financial and asset management operations. Prior to joining UFA, Neal provided advisory and tax compliance services to Fortune 500 companies and tax credit syndicators in connection with \$750 million of tax credit derived equity investment at Deloitte. His 20+ year background in law and finance includes investment partnerships and joint ventures, tax credit syndication, investment due diligence, and transaction negotiation and management. Neal also serves on the advisory board of the Portland Land Trust, as chief of his community's volunteer fire department, as field coordinator with Wind River Search & Rescue, and on staff with the Skamania County Department of Emergency Management.

- LL.M., Boston University School of Law
- JD, Suffolk University Law School
- BA, Simon's Rock Early College
- Admitted to practice, Massachusetts and Washington State Bars

**NATHAN KENNEDY** Senior Associate

structures investments and loans and tracks and evaluates the deployment of invested capital. Nathan has recently participated in the closings of the Bedford Stuyvesant Restoration Plaza and Basketball City transactions in New York. He has over six years experience in commercial real estate, investment banking and corporate finance. Nathan was formerly an associate with iStar Financial, a specialty finance company focused on the commercial real estate industry, where he participated in the closing of over \$1.3 billion in financings. Previously he was an investment banker with Lazard Ltd and a finance analyst for Intel Corporation. Nathan has served on the Board of Big Brothers Big Sisters in Maui, and has been a member of the Urban Land Institute since 2005. In his spare time he enjoys playing soccer, skiing, camping and spending time with his dogs.

- BS, Economics, University of Pennsylvania
- LEED-Accredited Professional

**AUDREY WATSON** Associate

structures investments and loans and tracks and evaluates the deployment of invested capital. She has over five years of experience in the financial analysis, project management and asset management of real estate investments. Prior to joining UFA, Audrey was a Financial Analyst and Asset Manager with Bean Investment Real Estate, and a Senior Associate Analyst with Centerline Capital Group, where she managed the acquisition process for 38 multifamily housing developments totaling \$224 million in low-income tax credit financing. Audrey has volunteered with Big Brothers Big Sisters and enjoys traveling in her free time.

- BS, Business Administration/Finance, Marshall School of Business, University of Southern California (Magna cum laude)

**STEPHEN SCATES** Communications Manager

directs the marketing and communications functions of the firm. He is responsible for strategy, public relations and media, corporate communications, graphic design, web management, events and conferences, and community impacts reporting. Stephen has 15 years of experience as a communications professional in community development, publishing and advertising. Prior to joining UFA during its inception, he worked as Art Director for KinetiComm, a PR firm; graphics contractor with the Portland Development Commission; Art Director for Productivity Press, Inc.; and Senior Designer with KBSS, Inc., an advertising communications agency. He also founded Graphiquorum Design Services, a freelance practice in Portland, OR. Previously, Steve served five years of active and reserve duty in the US Army Light Infantry and deployed for a tour of duty in Panama during Operation Just Cause. He enjoys hiking with his two dogs, camping, gardening and woodworking.

- AAS with honors, Graphic Design, Lane Community College
- Illustration & Design Program, City College of San Francisco
- Professional Writing Certificate, Portland State University

**CATHERINE MAREL** Treasurer

is responsible for all treasury management and accounting functions for UFA. She has 10 years experience running business financial controls and operations. Previously, Catherine has worked in the editorial department of WH Freeman & Co. Publishing in New York, and served as finance manager for a local organic tea company. She enjoys traveling in her free time.

- MBA, Finance, Portland State University
- BA, Archaeology, Binghamton University
- BA, Biology, Binghamton University

**LUKE PETERSON** Accounting Manager

is responsible for managing general accounting activity for UFA and related entities including A/P and A/R, internal control monitoring, and maintenance of financial statements. Luke has five years experience in public accounting with an emphasis on auditing governmental entities and businesses. He enjoys playing basketball in his free time.

- BS, Accounting, Finance, Portland State University
- CPA License, State of Oregon



KALA BIITTNER Asset Manager

is responsible for managing project level accounting activity for UFA and related entities including transactional accounting, compliance testing and informational reporting for a diverse portfolio of properties and holdings. Kala has five years experience in public accounting with an emphasis on business and individual tax needs and financial audits. In her spare time she enjoys running.

- BS, Accounting, Portland State University

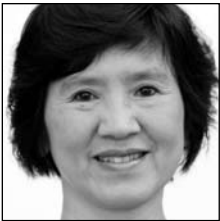


HANNAH SCHERFIG Staff Accountant

supports UFA's Finance and Accounting Group and is generally responsible for accounting, bookkeeping and asset management. She has two years experience in bookkeeping and office management. Hannah has volunteered with Big Brothers Big Sisters and enjoys snowboarding, wakeboarding, biking, hiking and kayaking.

- BS, Business Administration/Finance, Montana State University

- Studies abroad, International Business, Florida State University - Panama City, Panama



YUPIN SINIT Accounts Payable Clerk

is primarily responsible for supporting the accounting staff of UFA in administrative matters. She has worked in many industries and first started her accounting career in Bangkok, Thailand, where she completed an Associate's degree in business. She also served at the Joint Voluntary Agency of the U.S. Embassy in Bangkok before putting her career on hold to raise her two children. She later worked with GAW Electric as an accountant prior to joining UFA. Yupin and her family have always been very active in the community, volunteering at their local schools, library, community center and Thai Association. In her spare time, she enjoys gardening and cooking.



TRACY AMARAL Administrative & Operations Manager

Oversees and manages all aspects of the operations of UFA including all human resources activity. Tracy has previously worked as a legal assistant at Schwabe, Williamson & Wyatt and most recently at Harsch Investment Properties in Commercial Real Estate. She supported various Senior Vice Presidents in areas of Retail and Office & Industrial with an emphasis on operations, property management, and quarterly and regional reporting. She enjoys fitness and health, traveling, reading, and spending time with her son.

- BS, Criminal Science and Psychology, Portland State University

- Licensed Real Estate Agent, State of Oregon



MARY RIDDERBUSCH Receptionist and Administrative Assistant

supports the administrative needs of the office, management, and staff, as well as coordinating UFA's Green Operations Plan and Volunteer Program. Mary was previously a Personal/Administrative Assistant with Green McKenzie Management and worked as a Conference Assistant and Resident Assistant while attending the University of Oregon. Mary enjoys ballroom dancing, crafting, vegan cooking and spending time with her dog in her free time.

- BA, Political Science, with Media/Communications and French minors, University of Oregon

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CONTACT

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